



Corporate Strategy Action Tracker

Green	On target	
Amber	Off target but action being taken to ensure delivery (where this results in a reviewed target date, this is made clear in the table)	
Red	Off target and no action has yet been agreed to resolve the situation	
In Progress	Work on the action is underway, though a fixed timeline has not yet been set.	
Complete	Action completed	
Not Scheduled to Start	The action/project has either a future start date or is still in its early stages, with no start date established yet.	

		Our Focus	Actions	Quarter 4 Update	Start Date	Date Due	Status	Executive Member	Link Officer	Updates Provided by
I.1	Putting Residents First	<p>The Council will listen and act in the best interests of residents by:</p> <ul style="list-style-type: none"> -Being an outward facing, accessible, inclusive and open Council, improving our use of technology to increase understanding and access to what we do, how we work and the decisions we take -Providing easy to use platforms for public consultations that are effective, accessible and timely so that the voice of residents can be heard in planning and other Council decisions -Positively engaging with and listening to locally elected representatives on Town and Parish Councils -Actively seeking the voice of the seldom heard, including those of young people, to understand their particular needs and ensure that the Council is taking decisions that meet these needs. 	<p>Explore how the Council leads Youth Engagement, ensuring youth are engaged across the wide range of activity it undertakes.</p>	<p>New West Oxfordshire Youth Partnership is formed and a programme of work looking at Youth Voice is coming forward - this is being enabled with funding secured from DCMS via OCC</p>			On Target	Rachel Crouch	Heather McCulloch	Heather McCulloch
			<p>Customer Experience Improvement Programme</p>	<p>Completed</p>	01/07/2020	01/01/2024	Complete	Andy Graham	Giles Hughes	Michelle Clifford

1.2	Putting Residents, Young and Old, at the Heart of What We Do	The Council will act with outstanding levels of transparency and accountability, with high standards of governance and trustworthiness.	<p>Proposal to implement a robust system and process for:</p> <ul style="list-style-type: none"> > the allocation of matters to the councils' forward plans > report preparation, consultation and approval > transparency and publication of decision making; and > decision tracking. 	Completed	01/05/2021	31/12/2023	Complete	Andy Graham	Giles Hughes	Andrew Brown
1.3		The Council will actively manage Council budgets, delivering good levels of service through the wise and efficient use of funds available as well as enabling those budgets to grow so that the Council can take action towards the priorities of this Council Plan.	Procurement: Publica-wide project to embed climate, ecological and social value considerations in procurement processes to maximise the use of sustainable suppliers and support local businesses.				In Progress	Alaric Smith	Ciaran O'Kane / Claire Locke	Ciaran O'Kane
2.1	Enabling a Good Quality of Life for All	Ensure the timely provision of built and green infrastructure which meets the needs of existing and incoming residents and that supports health and care to enable physical and mental well-being, community cohesion and delivers a high quality of life.	Adopt and implement CIL (Community Infrastructure Levy).	CIL has now gone live with effect from 31 January 2026 and is being applied to all relevant planning applications with effect from this date on. Some concerns have been raised by developers/applicants in terms of the balance of S106 planning obligations alongside CIL and Officers are considering how to provide additional clarity in this respect.	01/11/2019	31/08/2024	Off Target but Mitigation in Place	Hugo Ashton	Giles Hughes / Chris Hargraves	Chris Hargraves
			Commission (Sport England) Strategic Outcomes Planning Model (SOPM) through Max Associates to inform a West Oxfordshire Leisure, Health and Wellbeing Strategy which will define a more holistic leisure provision offer (inc. arts, culture, entertainment and sport). The SOPM will also inform the Infrastructure Delivery Plan (and Local Plan Review) and Town Centre regeneration plans.	Completed	01/09/2023	20/11/2024	Complete	Tim Sumner	Rachel Biles	Rachel Biles
		Explore opportunities for green investment for strategic development areas eg through the Carterton Masterplan and also through the Pan-Regional Partnership.	A new Interim Regeneration Lead has now been appointed for Carterton, who will begin work on the Carterton Area Strategy. This will include exploring and masterplanning opportunities for green investment across the Carterton area, working closely with the West Oxfordshire Business and Retail Park and RAF Brize Norton to identify sites and projects that can support low-carbon growth and future-focused infrastructure.	01/01/2023	31/08/2025	On Target	Tim Sumner, Andrew Prosser	Sam Stronach	Sam Stronach	
			As part of this wider programme, work with the Low Carbon Hub to support local businesses with their green infrastructure needs has now successfully concluded under UKSPF. This has helped build a stronger foundation for businesses looking to reduce emissions, improve energy efficiency and invest in sustainable technologies.							

		Explore how the Local Plan can address the issue of securing long term maintenance of green infrastructure on large SDAs.	As per the previous update, the draft Regulation 19 Local Plan remains in progress with a view to formal publication in June 2026. Policies will address the issue of maintenance and stewardship of community assets including green infrastructure.	31/08/2022	31/08/2025	On Target	Andrew Prosser	Chris Hargraves	Chris Hargraves
		Consideration of community stewardship and maintenance of Strategic Development Areas – how do we enable this?	As per the previous update, the draft Regulation 19 Local Plan remains in progress with a view to formal publication in June 2026. Policies will address the issue of maintenance and stewardship of community assets including green infrastructure.	31/08/2022	31/08/2025	On Target	Andrew Prosser	Chris Hargraves	Chris Hargraves
2.2	Work with Oxfordshire County Council and others to increase the opportunity for residents to travel around and beyond the District on foot or by bike, or on public transport, to reduce car dependence and benefit from the health and economic benefits of doing so.		The Eynsham LCWIP has been adopted by OCC. West Oxfordshire's final LCWIP, Charlbury, is currently with OCC for further editing and is scheduled for adoption in October 2026. Once the Charlbury LCWIP has been adopted, attention will shift to updating existing LCWIPs, starting with the earliest adopted plan, the Witney LCWIP. Walking Bus scheme introduced at Witney Community Primary School to enable schoolchildren to walk to school.	10/09/2021		In Progress	Andrew Prosser	Hannah Kenyon	Hannah Kenyon
	Explore the scope for alternative means of delivering the range of homes in the District that meet the diverse needs of our communities, such as investment in tenures and sizes of homes that the market does not currently deliver enough of.	Strategic Housing Project: Internal management and modelling – proposals to be presented to Executive in paper compiled by Publica Assistant Director Planning and Sustainability to November Executive.	Completed	01/04/2023	15/11/2023	Complete	Geoff Saul	Giles Hughes	
Strategic Housing Project: Assessing scope for investment and modelling.		Initial assessment shows that partnership working with an RP offers the potential to leverage funding and Homes England grant, whilst de-risking financial exposure for the Council.	01/04/2023		On Target	Alaric Smith, Geoff Saul	Giles Hughes	Michael David	
Strategic Housing Project: Overview of modelling options and delivery. Proposed approach to the November Executive.		Completed	01/04/2023	15/11/2023	Complete	Tim Sumner, Geoff Saul	Giles Hughes		

2.3

The Council will be a hive of activity to help build and support thriving towns and villages that provide residents with a high quality of life by supporting a vibrant local economy, homes and infrastructure

Further exploration of the best route to be more interventionist in housing delivery via direct provision – clarity needed over the desired objectives of establishing the council owned housing company or pursue an alternative route eg via a Joint Venture (OxPlace/Oxfordshire wide).	Partnership working with RP's and delivery partners has proved to be the most effective way to achieve the desired outcomes (i.e. - increasing delivery of social rented homes and genuinely affordable homes to residents of West Ox in need). This delivery route has optimised outputs as demonstrated by GOV statistics showing a 60% increase in Social rented homes in the last 24months (the highest proportion of social rented homes in over a decade). This has been achieved through strategic intervention with key RP's, negotiation on specific applications and 'additionality' leveraged through increased Homes England funding. (source: https://www.gov.uk/government/statistical-data-sets/live-tables-on-affordable-housing-supply). Other routes are available but they are more dependent on land transactions, availability of capital, viability and a longer timeframes to enable lesser outcomes.	01/04/2023		On Target	Geoff Saul	Giles Hughes	Michael David
Development of business cases for existing Council owned sites – initial focus should be on Woodford Way – a housing scheme which integrates carparking (what is needed/tie in with EVPC). Key landowners/development partners.	The approach at Woodford Way is to work with a delivery partner to appraise and assess the land opportunity, which will then feed into pre-app and planning application discussions. The model is to transfer the land to a delivery partner / RP so that they take on the planning and construction risk. The RP delivery partner will also take on the financial liability and make the necessary applications to Homes England for grant funding. The Council's role is to facilitate that process but not be financially or legally liable for it. The executive have earmarked £215,000 to assist the viability of the scheme which may assist in supporting the scheme if required. The current business case has been put to the Executive on the 14th Jan and Overview and Scrutiny committee on the 26th March. The scheme comprises of 55 dwellings (maisonettes & flats) which enables 84 public parking spaces on-site (retaining existing EVCP's in situ) and makes use of additional capacity at	01/04/2023		On Target	Geoff Saul	Michael David	Michael David
Further exploration of modular building – how, where and with whom including visits manufacturers. To understand options for delivery.		01/04/2023		On Target	Geoff Saul	Giles Hughes	Michael David
Emergency accommodation – Acquisition of - consider the balance – single/couple and family accommodation).	2 buildings have been acquired and improvement works due to commence in April. Acquisition of other buildings progressing			In Progress	Geoff Saul	Claire Locke	Michael David
Completion of housing development at Walterbush Road, Chipping Norton.	Project goal amended to working with Community Land Trust and/or Registered Provider to progress a land transfer for use as social rented/affordable housing	01/10/2021	31/07/2023	In Progress	Geoff Saul	Jasmine McWilliams	Jasmine McWilliams
Deliver the Local Authority Housing Fund as a means to relieve pressures on short term accommodation and bridging hotels with a longer term of objective to see the housing being used for more general affordable purposes.		01/04/2023	31/09/2024	Complete	Geoff Saul	Claire Locke	

2.4	that meet people's needs, excellent health and wellbeing and ensuring equal access to opportunity for all.	Work with partners to support a vibrant local economy which gives residents the opportunity to prosper and fulfil their ambitions through secure jobs and exciting careers, entrepreneurship and developing new skills to participate in and contribute to the local economy.	Work with Carterton Town Council and other relevant stakeholders to identify economic regeneration priorities for the town and immediate area following completion of the UKSPF funded Carterton Strategic/Master Plan.	Dedicated officer appointed in Feb 2026 and has begun meeting with key stakeholders for the area. Early proposals for the strategy are under development based on previous engagement and analysis. Alignment is underway with the development of the new Local Plan, in particular to ensure improved coordination of planned growth and how it can provide the facilities and infrastructure that current and future communities need. An Expression of Interest was submitted for Carterton as part of the government's UK Town of Culture (2028) programme, one part of starting to raise the profile and aspirations for the area.			In Progress	Tim Sumner	Michael Rich	Michael Rich
			Strategy and plan for reinvigorating the District's Charter Markets	Completed			Complete	Duncan Enright	Sam Stronach	Sam Stronach
			Set future project priorities for Council and Stakeholders to secure the long term viability of our Market Towns via enhancements inc wayfinding & signage, public realm and support for independent retailers and appropriate market promotions/attractions.	The wayfinding signage Project is progressing well, with plans to secure Section 106 funding to deliver a robust, future-proofed signage package for Witney. This work will be further enhanced through Oxfordshire County Council's Witney High Street Improvement Project, ensuring a coordinated and high-quality approach to movement and visitor experience in the town centre. The Shop Front Improvement Grant, supported through UKSPF, is also nearing completion, with 14 grants awarded to help local high-street businesses improve their frontages and enhance the overall look and feel of the town centre. Public realm improvements remain on track, with designs now being finalised and additional Section 106 funding expected to support delivery. To strengthen our understanding of how the town centre is performing, we are also in the process of securing a new footfall counter, which will provide valuable data to inform future investment and decision-making.	01/12/2022	31/05/2025	Off Target but Mitigation in Place	Duncan Enright	Sam Stronach	Sam Stronach
			Oxfordshire County Council improvements to Witney Town Centre linked to Marriots Walk redevelopment where appropriate.	Following a meeting with WODC and OCC Leaders. Work due to commence May 2026 with completion due October 2026.			Off Target but Mitigation in Place	Duncan Enright	Sam Stronach	Sam Stronach
2.5			Guide the future delivery of Salt Cross new garden village and associated infrastructure to enable delivery of Salt Cross Science Park.	Salt Cross Area Action Plan - Planning policy and framework plan adopted by WODC February 2026. Milestone complete. Outline Planning application submitted (2020) now reviewed against the 31 policy Area Action Plan. WODC and OCC (co-ordinated by WODC) have agreed the required updates/ additional information required from the applicant GDL. A PPA has been reviewed, updated and prepared for signing. A work plan and costed resources have been set out / defined for WODC / OCC. Ambition to complete OPA updates by Autumn 2026 ready for WODC to consult / review ready for committee report. Sec 106 list reviewed by OCC and EPC and updated. WODC currently updating Sec 106. WODC to procure viability expertise following on from AAP viability expertise.	01/01/2018	31/12/2034	On Target	Duncan Enright	Andrea Clenton	Andrea Clenton
			Marriotts Walk – implementation of CBRE recommendations inc. securing new tenants, public realm improvements & making enhanced use of the square.	Work ongoing with CBRE to manage void units in a challenging market. All units occupied except Unit 10. Public Realm designs agreed by Executive and procurement now progressing.			On Target	Duncan Enright	Jasmine McWilliams	Jasmine McWilliams

			<p>Development of the Carterton Strategic/Master Plan to regeneration the town and in doing so redressing balance between housing development with investment in the town centre, leisure and culture facilities, community space and business opportunities. Will seek to determine the best way to maximise the economic benefit of the RAF's largest airbase for the town and immediate area.</p>	<p>An Interim Carterton Area Regeneration Lead has now been appointed. A dedicated Working Group has been established to drive this forward, bringing together key partners to shape priorities, identify opportunities and coordinate activity across the town.</p> <p>An Expression of Interest has been submitted for Carterton to become a Town of Culture, signalling our ambition to celebrate local identity, strengthen community pride and attract new cultural investment. This forms an important first step in positioning Carterton as a place with creativity, energy and potential at its core.</p>	01/02/2022	31/05/2025	Off Target but Mitigation in Place	Alaric Smith, Hugo Ashton, Geoff Saul, Tim Sumner	Sam Stronach	Sam Stronach
3.1	Creating a Better Environment for People and Wildlife	Work with others, and fulfil our statutory obligations, to ensure that land, air and water support biodiverse habitats, reduce pollution and bring about nature recovery to the District, putting it at the forefront of local decision making.	<p>Ubico Grounds Maintenance Contract – review contract with aim of securing both biodiversity enhancements and budgetary savings.</p>	Ongoing activity in matching resource to activity. Communication channels will be updated once complete	01/04/2025	01/03/2026	On Target	Lidia Arciszewska	Si Pocock-Cluley	Si Pocock-Cluley
			<p>Biodiversity Land Management Plans - Working with Ubico to change land management processes across key WODC sites, for example reduced mowing frequency, creation of urban meadows, changes to floodplain meadow management, invasive species action, subsidence works, to improve them for both wildlife and people.</p>	<p>Ecological reports are still under review and proposed changes are being discussed with the local volunteer group at Deer Park Wood and Deer Park South. Work will continue to identify management changes and enhancement opportunities into the next financial year. The roadside verge project will also continue into next year.</p>	01/02/2022	01/03/2026	On Target	Lidia Arciszewska	Si Pocock-Cluley / Hannah Kenyon / Mel Dodd	Mel Dodd
			<p>Support DEFRA funded Landscape Recovery Project (contiguous with the Evenlode and Windrush Catchments) in partnership with the North East Cotswolds Farmer Cluster and the Oxfordshire Local Nature Partnership.</p>				In Progress	Lidia Arciszewska		

			Windrush in Witney funding bid, in partnership with Wychwood Forest Trust - Landscape-scale enhancements across the Witney Floodplains, working with OCC, WTC and Wychwood Forest Trust to introduce grazing, improve floral diversity, pollard willow trees, establishment of a new volunteer group and delivery of a series of community engagement/rural skills training events.	The project review meeting is scheduled for April-May 2026. In the meantime, a meeting was held with Windrush Catchment Partnership on 24th March 2026 to review other ongoing projects. WODC officers are following up with the CEO and new Chair of Trustees of Wychwood Forest Trust.	01/05/2022	01/03/2025	Off Target but Mitigation in Place	Andrew Prosser	Mel Dodd	Mel Dodd
			Coronation Community Orchard Scheme	190 trees were planted in the third and final round of orchard applications across 5 orchards. 392 trees were planted across the scheme, totalling in 25 orchards across the district. 2 pruning workshops were run, each with 15 attendees representing 8 orchard groups. One session targeted at formative pruning and the other on maintaining an older orchard. The remaining funds have been transferred to the Long Mead Foundation to deliver orchard meadow creation workshops from April to November 2026. Activities will include propagation of local wildflowers, plug planting, and soil testing, targeted at community groups that received funding through the Coronation Community Orchard Scheme.	01/11/2023	21/03/2025	Complete	Andrew Prosser/Lidia Arciszewska	Mel Dodd / Hannah Kenyon	Mel Dodd
3.2		Recognise and support the vital role of farming in natural ecosystem conservation, local food production and economic resilience, and the role that environmentally sustainable farming can play in achieving this.	Engaging with farmers as part of a wider consideration of the District's rural economy. How can WODC work to support (within its powers) a strong local rural economy, including diversification and the visitor economy.	Ongoing engagement will continue with the North East Cotswold Farm Cluster on carbon sequestration and related liaison activities. Through the Food Action Plan Delivery role achieving high levels of engagement with agribusinesses - farmers & market gardeners - seeing lots of innovation and with lots of positivity about building alliances across the food system locally			In Progress	Lidia Arciszewska, Andrew Prosser	Chris Jackson / Hannah Kenyon	Hannah Kenyon
3.3		Help people to connect with nature by improving understanding of and public access to green spaces and the countryside.	Deer Park South Access Project – Infrastructure improvements to enhance public access to woodland adjacent to strategic development area.	Completed	01/12/2022	31/05/2025	Complete	Duncan Enright	Hannah Kenyon	Hannah Kenyon
			Tackling inequalities in nature	Nature Connected Carterton - Town Council have granted permission for works to be carried out and for community events to be hosted. Events are being coordinated. Witney - collaboration with Witney Town Council, Lower Windrush Valley Project and Wychwood Forest Trust to coordinate walks and use of green spaces is progressing. Chipping Norton - connecting with the Town Council to approve work is progressing.			On Target	Andrew Prosser	Heather McCulloch / Melanie Dodd	Mel Dodd / Heather McCulloch
	The Council will be a progressive custodian of our environmental resources	Be an active participant in the Oxfordshire Local Nature Partnership and contribute to the production of the Local Nature Recovery Strategy to establish priorities and map proposals for action to drive nature's recovery, achieve Biodiversity Net Gain and provide wider environmental benefits specific to West	Officer group to convene with Local Nature Partnership - maintain relationship with LNP and work with partners to develop workstreams.	A WODC representative attended meetings of the newly established LNRS Delivery Advisory Group, providing input on strategic project criteria, funding, and the list of strategic projects.	01/07/2022	01/07/2025	On Target	Lidia Arciszewska, Duncan Enright	Hannah Kenyon / Mel Dodd	Mel Dodd

3.4	Resources, supporting a healthy natural landscape and functioning ecosystem which is rich in wildlife and habitats that are enjoyed by and benefit all.	Oxfordshire.	Explore the potential for the Council to acquire land for Biodiversity Net Gain and nature-based carbon sequestration.	An opportunity to acquire land in Eynsham to support a local community group, as a potential BNG habitat bank, is currently being investigated.	8/12/2024	31/03/2026	On Target	Andrew Prosser	Hannah Kenyon / Mel Dodd	Mel Dodd
3.5		Work with others to facilitate environmentally sensitive flood management of our river catchments.	Support of the Catchment Partnerships including the promotion (where appropriate) of other water quality campaigning groups. Sewerage and Water Agency Group continue to facilitate (Links with the Pan Regional Partnership – Scoping and Modelling Work).	Continued involvement is being maintained with the Evenlode and Windrush Catchment Partnerships. The Evenlode Catchment Partnership and Wild Oxfordshire were invited to attend the Executive on Tour meeting in Charlbury on 11th March 2026. Collaborative work with both the Evenlode and Windrush Catchment Partnership continues, across several projects.			On Target	Lidia Arciszewska, Andy Graham	Hannah Kenyon / Melanie Dodd	Mel Dodd
			Delivery of the Local Plan – overview including how can the site allocations process through the Local Plan review play a positive role in water management? Coordination of policy. Linked to 4.2.	Draft water environment policy reviewed by Environment Agency and comments provided.	01/06/2022	31/12/2024	On Target	Hugo Ashton	Chris Hargraves / Hannah Kenyon	Chris Hargraves
		Drive down carbon emissions from Council operations including leisure, waste and street cleansing and running of the Council's estate, and in so doing lead by example to inspire others to take action to collectively reduce the overall carbon emissions of the District.	Decarbonisation of council owned buildings, including leisure centres and sports pavilions – secure external PSDS funding and extend the MEES project to include the full decarbonisation of tenanted buildings.	PSDS 3c Windrush Leisure Centre - Installation of BMS panels, buffer vessels, mechanical pipework electrical containment and cables, and temporary meter.			On Target	Andrew Prosser, Dan Levy, Alaric Smith	Hannah Kenyon	Hannah Kenyon

4.1

Responding to the Climate and Ecological Emergency

Decarbonisation of council owned buildings, including leisure centres and sports pavilions – secure external PSDS funding and extend the MEES project to include the full decarbonisation of tenanted buildings.	These projects will be explored as part of a post LGR decarbonisation programme, subject to political and financial support.			Off Target	Andrew Prosser, Dan Levy, Alaric Smith	Hannah Kenyon	Hannah Kenyon
PSDS 3b funded Carterton Leisure Centre decarbonisation - Carbon reduction through the replacement of the heating and hot water system of the building with a low-carbon alternative and increasing the amount of solar PV on site.	A Government funded scheme to maximise the amount of Solar PV on the Carterton Leisure Centre was completed earlier in the financial year and further decarbonisation of Carterton Leisure Centre is intended to form part of the post LGR decarbonisation programme, subject to funding and political support.			Off Target	Andrew Prosser, Tim Sumner	Hannah Kenyon	Hannah Kenyon
Waste Vehicle Strategy - Supporting the Waste team on the development of the strategy to reduce emissions from the Council's waste vehicle fleet.	A depot electrification capacity assessment is currently underway, evaluating both existing infrastructure and future potential. Second-generation electric vehicles are not yet in production, so their long-term reliability remains unproven. Four electric food waste collection vehicles and one 3.5-tonne mechanical sweeper have been ordered. In addition, a trial of a larger electric mechanical sweeper is currently in progress.			On Target	Lidia Arciszewska	Si Pocock-Clulely / Hannah Kenyon	Si Pocock-Clulely / Hannah Kenyon
Carbon Action Plan to 2030 and Climate Change Strategy to 2050 - Update of the Carbon Action Plan and Climate Change strategy to include scope 3 emissions, district carbon budgets, route maps to net zero, and actions.	Completed	01/07/23	30/6/2024	Complete	Andrew Prosser	Hannah Kenyon	Hannah Kenyon
Climate Impact Assessment Tool (CIAT) – Develop the tool as a mandatory requirement on projects so as to embed climate and nature considerations in council decision making.	Completed	01/02/2023	01/04/2024	Complete	Andrew Prosser	Hannah Kenyon	Hannah Kenyon
Solar PV project for tenanted buildings - A Publica-wide long-term project to install rooftop solar panels on council owned buildings, increasing the amount of renewable energy generated in the District.	SLT has confirmed there is no appetite for solar investment in council-owned properties pre-LGR.	01/08/2022	01/12/2023	Off Target	Andrew Prosser	Hannah Kenyon	Hannah Kenyon

4.2	The Council will be a community leader in responding to the challenges of climate change, including rapidly reducing greenhouse gas emissions and preparing the District and its communities for the impacts of climate change to ensure a fair transition for all to a future that will be defined by climate change.	Encourage the use of nature based solutions to sequester carbon and combat the risks arising from climate change at a river catchment scale, such as restoration of meadows and trees to reduce flooding and improve water quality.	Biodiversity Action Plan – Develop and deliver workstreams to restore nature and enhanced biodiversity in the District.	The Nature Recovery Growth bid was successful, and a new budget will be available for implementing actions in the Nature Recovery Plan and the LNRS in 2026–27. The biodiversity duty report was published on 25th March 2026, in line with statutory requirements. Continued support is being provided to catchment partnerships, community groups, farmers, and other stakeholders to deliver nature recovery and climate-related actions on the ground.	01/03/2023		On Target		Hannah Kenyon / Mel Dodd	Mel Dodd
4.3		Work with partner organisations and residents to facilitate the retrofit of carbon reduction measures in homes and businesses and pursue a drive to net zero carbon buildings in new developments through planning policy	Consider how proactive should WODC be in facilitating retrofit for the 'able to pay' market.	Discussions are ongoing with the Low Carbon Hub regarding the CAPZero model and a potential district-wide rollout. Draft LAEP actions on retrofit have been reviewed, and the revised version is awaited. These actions will subsequently be incorporated into the West Oxfordshire LAEP.			In Progress	Andrew Prosser	Hannah Kenyon	Hannah Kenyon
			Greenlight – nature and online hub to facilitate community action for a greener future.	Continue to engage with a range of stakeholders on climate mitigation and adaptation.			In Progress	Andrew Prosser	Hannah Kenyon	Hannah Kenyon
			Minimum Energy Efficiency Standards (MEES) project for tenanted buildings - A Publica-wide review of tenanted buildings to determine what measures are needed to bring the EPC rating up to a B or above by 2030.	Reported breaches of MEES for privately rented homes will be investigated and enforced.	01/07/2023		On Target	Andrew Prosser	Hannah Kenyon	Hannah Kenyon
			Home Upgrade Grant Phase 2 (HUG2) - A countywide scheme to upgrade energy efficiency and low carbon heating for low-income householders in the worst performing off-gas grid homes.	Completed	01/06/2023	01/03/2025	Complete	Andrew Prosser	Hannah Kenyon	Hannah Kenyon
4.4	Encourage renewable energy generation at appropriate sites in the District, improving local energy and economic resilience and supporting the community benefits that this resilience will bring.	Explore opportunities with partners to encourage renewable energy within the District.	The West Oxfordshire LAEP will include actions on renewable energy generation. The draft core climate policy already incorporates renewables, and a draft community policy has also been prepared, which sits outside of planning.			On Target	Andrew Prosser	Giles Hughes / Hannah Kenyon	Hannah Kenyon	
4.5	Work with Oxfordshire County Council to deliver on our joint commitment to active travel and public transport, including through improved walking, cycling and public transport infrastructure and better public transport services.	Install EV charging points across the District.	The Council is in contract with EZ-Charge, the chargepoint operator, and a kick-off meeting has been scheduled for early April 2026.	26/05/2023	01/01/2025	Off Target but Mitigation in Place	Andrew Prosser	Hannah Kenyon	Hannah Kenyon	

5.1	Working Together for West Oxfordshire	Target available Council grant budgets to proposals by other organisations that will deliver on Council priorities.	Enable delivery of agreed project interventions on Government approved Investment Plan under UKSPF and REPF.	<p>An extension has now been granted for all UKSPF and REPF funding, with the programme running until 30 September 2026. Several projects are taking the opportunity to utilise remaining underspend and extend their delivery, which reflects the Government's intention to support programmes that started later due to delays in allocations.</p> <p>Delegated Authority for Cllr Duncan Enright has also been extended to 30 September 2026, ensuring decisions can continue to be made efficiently during the final phase of delivery.</p> <p>With the programme now moving into its closing period, both the Delivery Group and Partnership Board have concluded their work. To mark the achievements across the district, a UKSPF/REPF Celebration Event is planned for June 2026, bringing together partners, businesses and community organisations to recognise the impact of the programme.</p>			Off Target but Mitigation in Place	Duncan Enright	Sam Stronach	Sam Stronach
		Successful implementation of new Grant Scheme: a) Crowdfunding, b) Community and Voluntary Sector Service Level Agreements and c) Youth initiatives.	<p>a) Round 6 of Westhive is complete.</p> <p>b) Hosted a meeting with all SLA recipients to review progress and build connections and alliances. Monitoring is ongoing. End of year reviews will be held in May/June.</p> <p>c) The DCMS OCC Youth pilot is providing resources to develop capacity and build resilience of youth sector organisations</p> <p>d) In this quarter distributed around £60k of Household Support Funding to those facing financial barriers - through grants to food groups and organisations supporting carers and vouchers to those eligible for certain benefits and identified on LIFT.</p>	01/12/2022	31/05/2025	On Target	Alaric Smith with Rachel Crouch, Andrew Prosser and Lidia Arciszewsk	Heather McCulloch	Heather McCulloch	
		Support Town and Parish Councils to represent their communities energetically and take action on issues important to their locality.	Towns and Parish Biodiversity project– UKSPF funded project to provide case studies for communities on how to enhance biodiversity in different habitats.	Completed	01/12/2022	31/05/2025	Complete	Andrew Prosser	Hannah Kenyon	Hannah Kenyon
5.4		Support the Voluntary and Community Sector to continue to undertake activity which serves the needs of residents including established organisations and more informal groups working to address particular needs such as access to food, youth support and cultural provision.	Community Grants	Support continues to be provided to the Voluntary sector through a range of grant schemes and forums. In 2025/26 a total of 25 awards were made by the Council to projects on Westhive. In addition 8 programmes are supported through the SLA scheme. Latest round of Household Support funding has distributed further support to food groups and organisations supporting informal and formal carers.	01/12/2022	31/05/2025	On Target	Rachel Crouch	Heather McCulloch	Heather McCulloch

5.5		<p>Make a dedicated effort to further understand and meet the needs of our young people and support their mental health, including children, teenagers and young adults leaving school, entering the world of work and/or seeking to set up home in the District.</p>	<p>Focussed programme of engagement with young people, and other groups, on mental and physical health, local facilities and spaces for young people, to ensure future leisure, sport, culture and arts provision in the District best provides for these.</p>	<p>Youth Dev officer is leading the DCMS funded OCC Youth Transformation pilot in West and this is leading to a range of programmes - including the new Youth Partnership, organisational development for Youth providers, a Youth voice programme and a Digital programme</p>			On Target	<p>Rachel Crouch, Tim Sumner</p>	<p>Heather McCulloch</p>	<p>Heather McCulloch</p>
			<p>Have Your Say Events – focussed topic event for young people.</p>	<p>No plans for Have Your Say Events at this stage. Other types of engagement activities are underway.</p>			In Progress	<p>Rachel Crouch</p>	<p>Heather McCulloch</p>	<p>Heather McCulloch</p>